ACN: 159 083 413

Financial Statements

For the Year Ended 30 June 2021

ACN: 159 083 413

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Directors' Report

For the Year Ended 30 June 2021

The directors present their report on Royal New South Wales Bowling Association Limited for the financial year ended 30 June 2021.

Directors

The names of the directors in office at any time during, or since the end of, the year are:

Names Position Appointed/Resigned Vince Beard Director (President) Resigned 19/11/2020 Matthew Goodwin Director (Deputy President & President) Appointed President 19/11/2020 John Ellison Finance Director **Brett Duprez** Director (Deputy President) Appointed Dep Pres 19/11/2020 Rex Johnston OAM Director Resigned 31/5/2021 **Paul Cousins** Director Resigned 31/5/2021 Owen Walker Director Appointed 19/11/2020

Mike Skeggs Director

Principal activities

The principal activity of Royal New South Wales Bowling Association Limited during the financial year was the promotion and encouragement of the game of lawn bowls.

No significant changes in the nature of the Company's activity occurred during the financial year.

Information on directors

The names and experience of each person who has been a director during the year and to the date of this report are:

Vince Beard President and Director

Experience Automotive and agriculture sales (45 years); Director Riverina

Australian Football Club (33 years); Clubs NSW member. Bowling administration experience includes RAFC BC President (4 years); Wagga & District President (2 years); Zone 8 President (8 years); Zone 8 Councillor (7 years); RNSWBA VP (2 years); RNSWBA Senior VP (1 year); RNSWBA Board of Directors (10 years); 8 years

as President until 19/11/20.

Matthew Goodwin Deputy President and Director from 19/11/2020 President

Experience Deputy President and Director; from 19/11/2020 President.

Career police officer having served in country and regional NSW, attaining commissioned officer rank of inspector. (Retired).

Qualifications in applied management, workplace health and safety. Vast experience in community engagement, human resource management, systems compliance and extensive investigative background. Previously held positions of Zone 4 State Councillor, Chairman of Zone 4 Match Committee and have held executive positions across community, sporting, social and school committees

over the past 30 years; RNSWBA Board of Directors (4 years). Served as Deputy President from 19/9/2019. Term commenced as

President 19/11/20.

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Directors' Report

For the Year Ended 30 June 2021

Information on directors

John Ellison

Finance Director

Experience

Qualified accountant, admitted as an Associate of the Australian Society of Certified Practising Accountants in 1972 and elevated to the status of Fellow CPA in 1995. Retired public servant having worked 38 years in the Australian Taxation Office (1964 – 2002) occupying very senior managerial positions for an extensive number of years. Treasurer of The Hills BC (3 years) and Treasurer of The Entrance BC (11 years). Active lawn bowler for 40+ years having represented at club level in Pennants and Premier League; at District level; at Zone level and at Metropolitan level.

Brett Duprez Experience Director

Current role as Chief Operating Officer, BCiB Insurance (Domina General Insurance Brokers Pty Ltd). Insurance and risk advice, account and insurer relationships for bowling clubs, licensed clubs and other sporting associations. Risk programmes inc IT solutions, risk control and avoidance, financing from national bodies to grass roots. Constant liaison with club general managers, CEOs, boards, financial controllers and risk managers. Former Bowls Australia Director (2 years). Representation at State, national and international level. RNSWBA Director (5 years). RNSWBA Deputy President

2018-2020.

Rex Johnston OAM

Experience

Director

Current role Bowls Coordinator Tuncurry Beach BC (5 years + 5 years). Former Australian selector (4 years; interim Australian Head Coach (2 years); junior bowls coordinator St Johns Park BC (10 years); bowls coordinator Belrose BC (10 years); small business proprietor (6 years); awarded OAM for service to bowls and charitable organisations 2006; NSW and Australian Hall of Fame inductee, elevated to Australian Legend status 2017; State Councillor (3 years). Resigned 31/5/21.

Paul Cousins

Director

Experience

Currently employed as the CEO of Cessnock Hospitality Group. Over 25 years' experience in club management including experience in strategic planning, governance, financial and project management. An active participant in the sport for more than 25 years. Resigned

31/5/21.

Owen Walker Experience

Director

Currently CEO of South Tamworth Bowling Club Ltd. 25 years' experience in club management including experience in strategic planning, governance, financial and project management. An active and administrative participant in the sport for more than 30 years with experience on Selection, Coaching & Match Committees. Bachelor of Business - International Hospitality Management. State Councillor Clubs NSW (4 years). Bowls NSW Director since 19/11/2020.

Mike Skeggs

Director

Experience

Associate & Partner Business Manager Opus International (8 years); National Partnerships Manager Mission Australia (1 year); various roles in Strategy and Change; COO Rail Planning Services (2 years); COO Australian Beverages Council (2 years). RNSWBA Director

since 19/3/2020.

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Directors' Report

For the Year Ended 30 June 2021

Members guarantee

Royal New South Wales Bowling Association Limited is a company limited by guarantee. In the event of, and for the purpose of winding up of the company, the amount capable of being called up from each members and any person or association who ceased to be a member in the year prior to the winding up, is limited to \$1 for members that are corporations and \$1 for all other members, subject to the provisions of the company's constitution.

At 30 June 2021 the collective liability of members was \$37,145 (2020: \$37,794).

Short term objectives

The Company's short term objectives are to:

Increase the number of registered bowlers.

and to improve:

- Communication and Marketing.
- Diversity of Revenue Streams (sustainable business model).
- Service Levels.
- Engagement and Participation.

Long term objectives

The Company's long term objectives are to:

- Obtain positive growth in the number of registered bowlers each year.
- Ensure the sustainability of the sport and the Association through preservation of facilities.
- Promote and market the long term health and personal benefits of participating in the sport for life.

Strategy for achieving the objectives

To achieve these objectives, the Company has adopted the following strategies:

- Established Communication & Marketing department to oversee marketing activities.
- Revenue Stream Committee looking at diversifying revenue streams and more sustainable financial models.
- New organisational structure shift from magazine to wider range of communications.
- Exploring new competition ideas to capture new participation market.

How principal activities assisted in achieving the objectives

The principal activities assisted the Company in achieving its objectives by:

Research and information gathering to ensure the Board can make evidence-based decisions.

Performance measures

The following measures are used within the Company to monitor performance:

- Monthly budget performance.
- Monthly Board review of registered bowler numbers.

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Directors' Report

For the Year Ended 30 June 2021

Operating results

The loss of the Company after providing for income tax amounted to \$46,513 (2020: \$478,737).

Impact of COVID-19 on continuing operations

The COVID19 outbreak was declared a pandemic by the World Health Organisation in March 2020.

We have seen a significant impact on our business. The outbreak and the response of Governments in dealing with the pandemic is interfering with general activity levels within the community, the economy and the operations of our business. The scale and the duration of these developments remain uncertain as at the date of this report however they will have an impact on our earnings, cash flow and financial condition. We have received the JobKeeper and Cashflow boost grants from Government to support our business during this challenging time.

It is not possible to estimate the impact of the outbreak's near term and longer term effects or the Governments' varying efforts to combat the outbreak and support businesses. This being the case, we do not consider it practicable to provide quantitative or qualitative estimate of the potential impact of this outbreak on the Company at this time.

The Company is currently in the process of assessing and implementing their business continuity plan along with availing in any government offered support available to them. Future cash flow forecasts are also being revisited to assess the ability of the Company to sustain future activity and cashflows for normal operations, however management is confident that the Company can adapt to the changing environment as necessary and is confident the going concern remains appropriate at 30 June 2021.

Events after the reporting date

As of 1 July 2021, RNSWBA merged with New South Wales Women's Bowling Association Incorporated to create a new entity known as Bowls New South Wales Limited (New Bowls Entity). All assets and liabilities of RNSWBA were transferred to the new entity upon establishment date, except for properties.

Except for the above, no other matters or circumstances have arisen since the end of the financial year which significantly affected or could significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

Meetings of directors

During the financial year, 12 meetings of directors (including committees of directors) were held. Attendances by each director during the year were as follows:

	Directo Meetir		Committee Meetings		
	Number eligible to attend	Numb er atte nded	Number eligible to attend	Number attended	
Vince Beard	5	5	1	1	
Matthew Goodwin	12	11	-	-	
John Ellison	12	12	1	1	
Brett Duprez	12	12	-	-	
Rex Johnston OAM	12	12	-	-	
Paul Cousins	12	10	-	-	
Owen Walker	8	8	-	-	
Mike Skeggs	12	10	1	1	

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Directors' Report

For the Year Ended 30 June 2021

Auditor's independence declaration

The lead auditor's independence declaration in accordance with section 307C of the *Corporations Act 2001*, for the year ended 30 June 2021 has been received and can be found on page 6 of the financial report.

Signed in accordance with a resolution of the Board of Directors:

Director: Director: John Ellison

Dated: 23 September 2021



Auditors Independence Declaration under Section 307C of the Corporations Act 2001 To the Board of Directors Royal New South Wales Bowling Association Limited

I declare that, to the best of my knowledge and belief, during the year ended 30 June 2021, there have been:

- (i) no contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
- (ii) no contraventions of any applicable code of professional conduct in relation to the audit.

SCOTT TOBUTT PARTNER

23 SEPTEMBER 2021 SYDNEY, NSW

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Statement of Profit or Loss and Other Comprehensive Income For the Year Ended 30 June 2021

		2021	2020
	Note	\$	\$
Revenue	2.	1,860,565	2,571,600
Cost of sales	3.	(11,446)	(13,334)
Employee benefits expense		(704,012)	(714,321)
Other sports development		(13,627)	(59,440)
Depreciation	3.	(206,511)	(195,973)
IT and internet expenses		(69,651)	(69,372)
Board costs		(24,159)	(41,274)
Council costs		(1,673)	(8,907)
Committee expenses		(16,467)	(21,903)
Event expenses		(72,588)	(141,051)
Bowls Australia Affiliation fees		(385,492)	(513,989)
Promotions and communication expenses		(17,773)	(25,228)
Office and administration expenses		(222,163)	(201,890)
Occupancy expenses		(96,562)	(80,145)
Unification costs		(61,328)	-
Finance costs		(3,626)	(6,036)
Profit/(loss) before income tax		(46,513)	478,737
Income tax expense	1.(j)		
Profit/(loss) for the year	_	(46,513)	478,737
Other comprehensive income		-	_
Total comprehensive profit/(loss) for the year	_	(46,513)	478,737

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Statement of Financial Position

As At 30 June 2021

	Note	2021 \$	2020 \$
ASSETS			
CURRENT ASSETS			
Cash and cash equivalents	4	2,254,928	984,280
Trade and other receivables	5	8,769	375,032
Inventories	6	6,629	7,588
Other financial assets	7	703,971	2,432,942
Other assets	9	108,965	40,256
TOTAL CURRENT ASSETS		3,083,262	3,840,098
NON-CURRENT ASSETS			
Property, plant and equipment	8	2,004,322	2,034,088
Right-of-use asset	10	74,963	127,427
TOTAL NON-CURRENT ASSETS		2,079,285	2,161,515
TOTAL ASSETS	_	5,162,547	6,001,613
LIABILITIES CURRENT LIABILITIES			
Trade and other payables	11	411,098	1,163,618
Financial liabilities	10	17,603	86,973
Provisions	12	130,948	107,844
TOTAL CURRENT LIABILITIES	_	559,649	1,358,435
NON-CURRENT LIABILITIES	_		
Financial liabilities	10	58,317	43,516
Provisions	12	8,743	17,311
TOTAL NON-CURRENT LIABILITIES		67,060	60,827
TOTAL LIABILITIES	_	626,709	1,419,262
NET ASSETS		4,535,838	4,582,351
EQUITY	_		
Retained earnings		4,535,838	4,582,351
TOTAL EQUITY	_	4,535,838	4,582,351

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Statement of Changes in Equity

For the Year Ended 30 June 2021

	Retained Earnings \$	Total \$
Balance at 1 July 2020	4,582,351	4,582,351
Loss attributable to members	(46,513)	(46,513)
Balance at 30 June 2021	4,535,838	4,535,838
Balance at 1 July 2019	4,105,744	4,105,744
Retrospective adjustment upon change in accounting policy	(2,130)	(2,130)
Profit attributable to members	478,737	478,737
Balance at 30 June 2020	4,582,351	4,582,351

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Statement of Cash Flows

For the Year Ended 30 June 2021

		2021	2020
	Note	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES:			
Receipts from customers		1,500,291	3,122,973
Payments to suppliers and employees		(1,886,545)	(2,389,209)
Sponsorship received		89,664	69,726
Interest received		20,743	52,882
Finance costs	_	(3,626)	(6,036)
Net cash (used in)/provided by operating activities		(279,473)	850,336
			_
CASH FLOWS FROM INVESTING ACTIVITIES:			
Proceeds from sale of plant and equipment		20,417	31,371
Purchase of property, plant and equipment		(112,472)	(697,238)
Proceeds/(purchase) of financial assets		1,728,971	326,593
Net cash provided by/(used in) investing activities		1,636,916	(339,274)
Payment of finance lease liabilities		(86,795)	(90,158)
Net cash used by financing activities		(86,795)	(90,158)
Net increase in cash and cash equivalents held		1,270,648	420,904
Cash and cash equivalents at beginning of year		984,280	563,376
Cash and cash equivalents at end of financial year	4	2,254,928	984,280

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Notes to the Financial Statements

For the Year Ended 30 June 2021

The financial statements are for Royal New South Wales Bowling Association Limited as an individual entity, incorporated and domiciled in Australia. Royal New South Wales Bowling Association Limited is a not-for-profit Company limited by guarantee.

The functional and presentation currency of Royal New South Wales Bowling Association Limited is Australian dollars.

1. Summary of Significant Accounting Policies

(a) Basis of Preparation

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards - Reduced Disclosure Requirements and the *Corporations Act 2001*.

Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless otherwise stated.

The financial statements have been prepared on an accruals basis and are based on historical costs modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities.

(b) Comparative Amounts

Comparatives are consistent with prior years, unless otherwise stated.

(c) Inventories

Inventories are measured at the lower of cost and net realisable value. Cost of inventory is determined using the first-in-first-out basis and are net of any rebates and discounts received.

Net realisable value is the estimated selling price in the ordinary course of business, less the estimated costs of completion and the costs necessary to make the sale. Net realisable value is estimated using the most reliable evidence available at the reporting date and inventory is written down through an obsolescence provision if necessary.

(d) Property, Plant and Equipment

Classes of property, plant and equipment are measured using the cost model as specified below.

Where the cost model is used, the asset is carried at its cost less any accumulated depreciation and any impairment losses. Costs include purchase price, other directly attributable costs and the initial estimate of the costs of dismantling and restoring the asset, where applicable.

Land and buildings

Land and buildings are measured using the cost method.

Plant and equipment

Plant and equipment, motor vehicles are measured using the cost method.

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Notes to the Financial Statements

For the Year Ended 30 June 2021

1. Summary of Significant Accounting Policies

(d) Property, Plant and Equipment

Depreciation

The depreciable amount of property, plant and equipment, except for freehold land is depreciated on a straightline method from the date that management determine that the asset is available for use. The depreciable amount of motor vehicles is depreciated on a reducing balance method from the date that management determine that the asset is available for use.

The estimated useful lives used for each class of depreciable asset are shown below:

Fixed asset class	Useful life
Buildings	50 years
Building Improvements	10 years
Plant and Equipment	3 - 10 years
Motor Vehicles	4.5 years
Right of use asset	3 - 4 years

At the end of each annual reporting period, the depreciation method, useful life and residual value of each asset is reviewed. Any revisions are accounted for prospectively as a change in estimate.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

When an asset is disposed, the gain or loss is calculated by comparing proceeds received with its carrying amount and is taken to profit or loss.

(e) Financial instruments

Financial instruments are recognised initially on the date that the Company becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, the Company classifies its financial assets into the following categories, those measured at:

amortised cost

Financial assets are not reclassified subsequent to their initial recognition unless the Company changes its business model for managing financial assets.

Amortised cost

Assets measured at amortised cost are financial assets where:

- the business model is to hold assets to collect contractual cash flows; and
- the contractual terms give rise on specified dates to cash flows are solely payments of principal and interest on the principal amount outstanding.

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Notes to the Financial Statements

For the Year Ended 30 June 2021

1. Summary of Significant Accounting Policies

(e) Financial instruments

Financial assets

The Company's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the statement of financial position.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, foreign exchange gains or losses and impairment are recognised in profit or loss. Gain or loss on derecognition is recognised in profit or loss.

Impairment of financial assets

Impairment of financial assets is recognised on an expected credit loss (ECL) basis for the following assets:

financial assets measured at amortised cost

When determining whether the credit risk of a financial assets has increased significant since initial recognition and when estimating ECL, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on the Company's historical experience and informed credit assessment and including forward looking information.

The Company uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Company uses the presumption that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Company in full, without recourse to the Company to actions such as realising security (if any is held); or
- the financial assets is more than 90 days past due.

Credit losses are measured as the present value of the difference between the cash flows due to the Company in accordance with the contract and the cash flows expected to be received. This is applied using a probability weighted approach.

Trade receivables and contract assets

Impairment of trade receivables and contract assets have been determined using the simplified approach in AASB 9 which uses an estimation of lifetime expected credit losses. The Company has determined the probability of non-payment of the receivable and contract asset and multiplied this by the amount of the expected loss arising from default.

The amount of the impairment is recorded in a separate allowance account with the loss being recognised in finance expense. Once the receivable is determined to be uncollectable then the gross carrying amount is written off against the associated allowance.

Where the Company renegotiates the terms of trade receivables due from certain customers, the new expected cash flowa are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

Other financial assets measured at amortised cost

Impairment of other financial assets measured at amortised cost are determined using the expected credit loss model in AASB 9. On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

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Notes to the Financial Statements

For the Year Ended 30 June 2021

1. Summary of Significant Accounting Policies

(e) Financial instruments

Financial liabilities

The Company measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

The financial liabilities of the Company comprise trade payables, bank and other loans and finance lease liabilities.

(f) Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

(g) Leases

(i) Right-of-use asset

At the lease commencement, the Company recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where the Company believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model where cost on initial recognition comprises of the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration less any lease incentives received.

The right-of-use asset is depreciated over the lease term on a straight line basis and assessed for impairment in accordance with the impairment of assets accounting policy.

(ii) Lease liability

The lease liability is initially measured at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined then the Company's incremental borrowing rate is used.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is remeasured whether there is a lease modification, change in estimate of the lease term or index upon which the lease payments are based (e.g. CPI) or a change in the Company's assessment of lease term.

Where the lease liability is remeasured, the right-of-use asset is adjusted to reflect the remeasurement or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

(h) Employee benefits

Provision is made for the Company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled.

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Notes to the Financial Statements

For the Year Ended 30 June 2021

1. Summary of Significant Accounting Policies

(h) Employee benefits

Employee benefits expected to be settled more than twelve months after the end of the reporting period have been measured at the present value of the estimated future cash outflows to be made for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may satisfy vesting requirements. Cashflows are discounted using market yields on national corporate bonds with terms to maturity that match the expected timing of cashflows. Changes in the measurement of the liability are recognised in profit or loss.

Employee benefits are presented as current liabilities in the statement of financial position if the Company does not have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date regardless of the classification of the liability for measurement purposes under AASB 119.

(i) Trade and other payables

These amounts represent liabilities for goods and services provided to the company prior to the end of the financial year, which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

(j) Income Tax

No provision for income tax has been raised as the Company is exempt from income tax under Div 50 of the *Income Tax Assessment Act 1997*.

(k) Revenue and other income

Revenue is recognised when the amount of the revenue can be measured reliably, it is probable that economic benefits associated with the transaction will flow to the company and specific criteria relating to the type of revenue as noted below, has been satisfied.

Revenue is measured at the fair value of the consideration received or receivable and is presented net of returns, discounts and rebates.

Revenue from contracts with customers

The core principle of AASB 15 is that revenue is recognised on a basis that reflects the transfer of promised goods or services to customers at an amount that reflects the consideration the Company expects to receive in exchange for those goods or services. Revenue is recognised by applying a five-step model as follows:

- 1. Identify the contract with the customer
- 2. Identify the performance obligations
- 3. Determine the transaction price
- 4. Allocate the transaction price to the performance obligations
- 5. Recognise revenue as and when control of the performance obligations is transferred

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Notes to the Financial Statements

For the Year Ended 30 June 2021

1. Summary of Significant Accounting Policies

(k) Revenue and other income

Revenue from contracts with customers

Generally the timing of the payment for sale of goods and rendering of services corresponds closely to the timing of satisfaction of the performance obligations, however where there is a difference, it will result in the recognition of a receivable, contract asset or contract liability.

None of the revenue streams of the Company have any significant financing terms as there is less than 12 months between receipt of funds and satisfaction of performance obligations.

All revenue is stated net of the amount of goods and services tax (GST).

Sponsorship and grants

Sponsorship and grants are recognised as income as they are expended on the programs to which they relate. Unexpended sponsorship and grants are recognised as liabilities in the statement of financial position.

Donations

Donations and bequests are recognised as revenue when received.

Interest revenue

Interest is recognised using the effective interest method.

Rendering of services

Revenue in relation to rendering of services is recognised depends on whether the outcome of the services can be measured reliably. If this is the case then the stage of completion of the services is used to determine the appropriate level of revenue to be recognised in the period.

If the outcome cannot be reliably measured then revenue is recognised to the extent of expenses recognised that are recoverable.

Subscriptions

Revenue from the provision of membership subscriptions is recognised on a straight line basis over the period to which the subscription relates.

(I) Goods and Services Tax (GST)

Revenue, expenses and assets are recognised net of the amount of goods and services tax (GST), except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payable are stated inclusive of GST.

The net amount of GST recoverable from, or payable to, the ATO is included as part of receivables or payables in the statement of financial position.

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Notes to the Financial Statements

For the Year Ended 30 June 2021

1. Summary of Significant Accounting Policies

(I) Goods and Services Tax (GST)

Cash flows in the statement of cash flows are included on a gross basis and the GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the ATO is classified as operating cash flows.

(m) Critical accounting estimates and judgments

The directors make estimates and judgements during the preparation of these financial statements regarding assumptions about current and future events affecting transactions and balances.

These estimates and judgements are based on the best information available at the time of preparing the financial statements, however as additional information is known then the actual results may differ from the estimates.

The significant estimates and judgements made have been described below.

Key judgments - income taxes

The directors have determined that the company is exempt from paying income tax through assessment of the company's sporting operations under Section 50-45 of the Income *Tax Assessment Act 1997*. Accordingly, no provision for income taxes has been raised.

(n) New accounting standards and interpretations

The AASB has issued new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods. The directors have decided not to early adopt these Standards.

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Notes to the Financial Statements

For the Year Ended 30 June 2021

2. Revenue and Other Income

		2021 \$	2020 \$
	Revenue from operations	•	•
	- Sponsorship	89,664	69,726
	- Member subscriptions	1,511,525	2,040,383
	- Interest income	20,743	52,882
	- Grant income	168,000	307,047
	- Other revenue	70,633	101,562
		1,860,565	2,571,600
3.	Result for the Year		
	Expenses		
	Cost of sales	11,446	13,334
	Finance costs	3,626	6,036
	Depreciation - right-of-use asset	84,691	91,090
	Depreciation - property, plant and equipment	121,820	104,883
	Total depreciation	206,511	195,973
4.	Cash and cash equivalents		
	Cash at bank and in hand	2,254,928	984,280
5.	Trade and other receivables		
	CURRENT		
	Trade receivables	8,769	375,032
6.	Inventories		
	CURRENT		
	At cost: Finished goods	6,629	7,588
	i ilionoa goodo	0,029	7,500
7.	Other financial assets CURRENT		
	Short-term bank deposits	703,971	2,432,942
	•		

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Notes to the Financial Statements

For the Year Ended 30 June 2021

8. Property, plant and equipment

	2021 \$	2020 \$
Buildings		
At cost	1,600,000	1,600,000
Accumulated depreciation	(343,911)	(314,577)
	1,256,089	1,285,423
Building improvements		
At cost	703,237	703,237
Accumulated depreciation	(125,549)	(56,628)
	577,688	646,609
Plant and equipment		
At cost	154,608	136,498
Accumulated depreciation	(82,949)	(87,866)
	71,659	48,632
Motor vehicles		
At cost	113,157	92,927
Accumulated depreciation	(14,271)	(39,503)
	98,886	53,424
Total property, plant and equipment	2,004,322	2,034,088

(a) Movements in Carrying Amounts

Movement in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year:

	Buildings	Building Improvements	Plant and Equipment	Motor Vehicles	Total
	\$	\$	\$	\$	\$
Balance beginning of the year	1,285,423	646,609	48,632	53,424	2,034,088
Additions	-	-	33,416	79,055	112,471
Disposal	-	-	-	(20,417)	(20,417)
Depreciation Expense	(29,334)	(68,921)	(10,389)	(13,176)	(121,820)
Balance at the end of the year	1,256,089	577,688	71,659	98,886	2,004,322

Note: The property is currently being carried at deemed cost less accumulated depreciation, however the directors received a market appraisal from an independent value, at 30th of June 2020, which provided an indicative value of \$4,250,000 for the property situated at Level 5, 309 Pitt Street, Sydney.

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Notes to the Financial Statements

For the Year Ended 30 June 2021

9. Other assets

2021 \$	2020 \$
108,491	27,262
-	12,994 40,256
	\$

10. Leases

Right-of-use assets

	Leased equipment To	
	\$	\$
Year ended 30 June 2021		
Balance at beginning of year	127,427	127,427
Depreciation charge	(84,691)	(84,691)
Additions to right-of-use assets	32,227	32,227
Balance at end of year	74,963	74,963

Lease liabilities

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

		< 1 year	1 - 5 years	Total lease liabilities
		\$	\$	\$
2	2021			
L	Lease liabilities	19,980	55,940	75,920
11. T	Trade and other payables			
C	CURRENT			
Т	Trade payables		107,488	109,070
Α	Accrued expenses		267,460	507,151
C	Other payables		36,150	547,397
			411,098	1,163,618

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Notes to the Financial Statements

For the Year Ended 30 June 2021

12. Provisions

	2021 \$	2020 \$
CURRENT Employee entitlements	130,948	107,844
NON-CURRENT Employee entitlements	8,743	17,311
		Employee Entitlements
		\$
Balance at 1 July 2020		125,155
Accrued amounts		78,391
Leave paid	_	(63,855)
Balance at 30 June 2021		139,691

13. Financial Risk Management

The main risks Royal New South Wales Bowling Association Limited is exposed to through its financial instruments are credit risk, liquidity risk and market risk consisting of interest rate risk.

The Company's financial instruments consist mainly of deposits with banks, accounts receivable and payable.

The totals for each category of financial instruments, measured in accordance with AASB 9 as detailed in the accounting policies to these financial statements, are as follows:

F	İ	n	a	n	C	ia	<i> </i>	۱s	S	et	ts	
									_			

Cash and cash equivalents	2,254,928	984,280
Short-term bank deposits	703,971	2,432,942
Trade receivables	8,769	375,032
Other assets (interest receivable)	474	12,994
Total financial assets	2,968,142	3,805,248
Financial Liabilities		
Financial liabilities at amortised cost		
Trade payables	107,488	109,070
Other payables	36,150	547,397
Total financial liabilities	143,638	656,467

14. Members' Guarantee

The Company is incorporated under the *Corporations Act 2001* and is a Company limited by guarantee. If the Company is wound up, the constitution states that each member is required to contribute a maximum of \$1 each towards meeting any outstandings and obligations of the Company. At 30 June 2021 the number of members was 37,145 (2020: 37,794).

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Notes to the Financial Statements

For the Year Ended 30 June 2021

15. Key Management Personnel Disclosures

The totals of remuneration paid to the key management personnel of Royal New South Wales Bowling Association Limited during the year are as follows:

	2021	2020
	\$	\$
Short-term employee benefits	245,074	222,102
Long-term benefits	22,069	20,818
	267,143	242,920

16. Contingencies

In the opinion of the Directors, the Company did not have any contingencies at 30 June 2021 (30 June 2020: None).

17. Related Parties

(a) Key management personnel

Any person(s) having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director of that entity is considered key management personnel.

For details of disclosures relating to key management personnel, refer to Note 15.

(b) Other related parties

Other related parties include immediate family members of key management personnel and entities that are controlled or significantly influenced by those key management personnel, individually or collectively with their immediate family members.

(c) The Company's main related parties are as follows:

Key management personnel - refer to Note 15.

Other related parties include close family members of key management personnel and entities that are controlled or significantly influenced by those key management personnel or their close family members.

(d) Transactions with related parties

Transactions between related parties are on normal commercial terms and conditions no more favourable than those available to other parties unless otherwise stated.

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Notes to the Financial Statements

For the Year Ended 30 June 2021

18. Impact of COVID-19 on continuing operations

The COVID19 outbreak was declared a pandemic by the World Health Organisation in March 2020.

We have seen a significant impact on our business. The outbreak and the response of Governments in dealing with the pandemic is interfering with general activity levels within the community, the economy and the operations of our business. The scale and the duration of these developments remain uncertain as at the date of this report however they will have an impact on our earnings, cash flow and financial condition. We have received the JobKeeper and Cashflow boost grants from Government to support our business during this challenging time.

It is not possible to estimate the impact of the outbreak's near term and longer term effects or the Governments' varying efforts to combat the outbreak and support businesses. This being the case, we do not consider it practicable to provide quantitative or qualitative estimate of the potential impact of this outbreak on the Company at this time.

The Company is currently in the process of assessing and implementing their business continuity plan along with availing in any government offered support available to them. Future cash flow forecasts are also being revisited to assess the ability of the Company to sustain future activity and cashflows for normal operations, however management is confident that the Company can adapt to the changing environment as necessary and is confident the going concern remains appropriate at 30 June 2021.

19. Events Occurring After the Reporting Date

The financial report was authorised for issue on 23 September 2021 by the Board of Directors.

As of 1 July 2021, RNSWBA merged with New South Wales Women's Bowling Association Incorporated to create a new entity known as Bowls New South Wales Limited (New Bowls Entity). All assets and liabilities of RNSWBA were transferred to the new entity upon establishment date, except for properties.

Except for the above, no other matters or circumstances have arisen since the end of the financial year which significantly affected or could significantly affect the operations of the Company, the results of those operations or the state of affairs of the Company in future financial years.

20. Company Details

The registered office of the company is:
Royal New South Wales Bowling Association Limited
Level 5, 309 Pitt St
Sydney NSW 2000

ACN: 159 083 413

Directors' Declaration

The directors of the Company declare that:

- 1. The financial statements and notes, as set out on pages 7-23, are in accordance with the Corporations Act 2001 and:
 - a. comply with Accounting Standards Reduced Disclosure Requirements; and
 - b. give a true and fair view of the financial position as at 30 June 2021 and of the performance for the year ended on that date of the Company.
- 2. In the directors' opinion, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.

Director Matthew Goodwin

John Ellison

Dated: 23 September 2021



INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF ROYAL NEW SOUTH WALES BOWLING ASSOCIATION LIMITED

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Royal New South Wales Bowling Association Limited (the Company), which comprises the statement of financial position as at 30 June 2021, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of Royal New South Wales Bowling Association Limited, is in accordance with the Corporations Act 2001, including:

- Giving a true and fair view of the company's financial position as at 30 June 2021, and of its (a) financial performance for the year then ended; and
- (b) Complying with the Australian Accounting Standards – Reduced Disclosure Requirements and Corporations Regulations 2001.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We are independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2021, but does not include the financial report and our auditor's report thereon.

PKF(NS) Audit & Assurance Limited Partnership ABN 91 850 861 839

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Other Information (cont'd)

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Act 2001, and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud
 or error, design and perform audit procedures responsive to those risks, and obtain audit evidence
 that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a
 material misstatement resulting from fraud is higher than for one resulting from error, as fraud may
 involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal
 control
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the Company's internal control.



Auditor's Responsibilities for the Audit of the Financial Report (cont'd)

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, action taken to eliminate threats or safeguards applied,

PKF

SCOTT TOBUTT PARTNER

23 SEPTEMBER 2021 SYDNEY, NSW